Oil India



Higher provisions, lower oil output weigh on earnings

Oil & Gas

Result Update >

November 17, 2025

CMP (Rs): 436 | TP (Rs): 495

Oil India reported a significant earnings miss in Q2FY26, due to a Rs7.2bn provision in Andaman and a Rs3.6bn forex loss. Standalone adjusted revenue saw a 1% miss on weak oil production owing to the blockade, while EBITDA was over 50% lower at Rs10.5bn due to a jump in expenses. APAT of Rs8.3bn was down 32% QoQ. Crude oil output fell 3.1% YoY, while gas output rose 0.6%. Other income at Rs8.3bn saw a 66% beat, on higher dividend income. NRL posted better numbers, with EBITDA/PAT of Rs9.9bn/7.2bn, up 26%/48% QoQ (ETR was low at 16%), respectively. Reported basic GRM was USD10.6/bbl, with a minor inventory impact. The management highlighted that oil production has normalized. NRL's expansion is on track, with primary units to be commissioned by Dec-25 and stabilization in the ensuing 2-3 quarters. DNPL has also achieved mechanical completion; commissioning is expected by Apr-26, which should coincide with NRL's ramp-up and higher gas intake. We cut FY26/27/28E consolidated EPS by 5-7% each, building in lower USD65/bbl Brent and H1 run rate in standalone, although assuming better earnings for NRL, given the jump in diesel cracks. We retain our TP of Rs495 as the cut in standalone value is offset by NRL and IOCL investment. We retain BUY on the stock.

Result highlights

OIL's crude sales-to-production ratio improved to 98% vs 96% QoQ, while gas was lower at 82% (from 84% QoQ). Crude realization for Q2 stood at USD68.2/bbl (1% beat), while gas realization was steady at ~USD7.0/mmbtu (5% miss). Employee costs grew 16% YoY and 13% QoQ to Rs5.3bn (13% above estimate) on higher gratuity, while other expenses doubled YoY and QoQ to Rs23.0bn (92% above estimate) on elevated provisioning. DD&A rose 9% QoQ to Rs5.8bn, while finance cost rose 13% YoY to Rs2.6bn. Total statutory levies were 2% lower than estimated at Rs12.7bn, mainly on lower royalty. ETR was lower at 21%. The Board declared an interim dividend of Rs3.5.

Management KTAs

In Q2, the economic blockade by an ethnic group led to restricted movement and well closures, with crude output dropping to 8,100mt/d, although the same has normalized now at 9,600mt/d. The revised oil production guidance for FY26 is 3.55mmt, while for FY27/28, it is likely at ~3.75/4.0mmt, respectively. Gas guidance for FY26/27/28 is 3.6/3.8/4.6bcm. NRL's consumption is currently ~0.92mmscmd, and will rise to 3mmscmd post-expansion. OIL had drilled 18 new wells in Q2, achieving 100% of its drilling target, with 32 wells drilled in H1FY26 (up 28% YoY). OIL would study one of the drilled wells in Andaman; it will drill two more ahead. The results are encouraging, with gas occurrence. FY26 capex target was Rs70bn, of which Rs19.3/17.0/6.5/22.8bn would be for exploration/development/seismic/PPE; 70-75% of this was incurred in H1 at Rs55.6bn.

Valuation

We value OIL on a DCF-based SOTP, comprising standalone and NRL's numbers; investments are valued at our TP/BV, with a 30% holdco discount. Key risks: Adverse oil and gas prices, policy issues, local tensions, cost overruns, outages, and dry holes.

Oil India: Financial	Snapshot ((Consolidat	ed)		
Y/E March (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Revenue	363,036	361,638	299,327	444,454	576,876
EBITDA	125,042	112,163	112,403	150,919	175,668
Adj. PAT	78,560	65,509	67,721	76,505	82,555
Adj. EPS (Rs)	48.3	40.3	41.6	47.0	50.8
EBITDA margin (%)	34.4	31.0	37.6	34.0	30.5
EBITDA growth (%)	(18.0)	(10.3)	0.2	34.3	16.4
Adj. EPS growth (%)	(10.0)	(16.6)	3.4	13.0	7.9
RoE (%)	14.6	13.4	14.0	13.0	12.9
RoIC (%)	47.6	37.3	34.4	22.3	17.3
P/E (x)	11.2	10.8	9.6	9.3	8.6
EV/EBITDA (x)	7.0	This report	is intended	for Team 6.4	hite Margue
P/B (x)	1.5	1.4	1.3	1.2	hite Marque
FCFF yield (%)	(1.3)	(1.7)	(6.4)	3.7	6.3

Source: Company, Emkay Research

Target Price – 12M	Sep-26
Change in TP (%)	-
Current Reco.	BUY
Previous Reco.	BUY
Upside/(Downside) (%)	13.5

Stock Data	OINL IN
52-week High (Rs)	529
52-week Low (Rs)	322
Shares outstanding (mn)	1,626.6
Market-cap (Rs bn)	710
Market-cap (USD mn)	8,006
Net-debt, FY26E (Rs mn)	262,832.8
ADTV-3M (mn shares)	3
ADTV-3M (Rs mn)	920.8
ADTV-3M (USD mn)	10.4
Free float (%)	33.0
Nifty-50	26,013.4
INR/USD	88.6
Shareholding,Sep-25	
Promoters (%)	56.7
FPIs/MFs (%)	7.6/19.2

Price Performance						
(%)	1M	3M	12M			
Absolute	6.7	8.9	(8.2)			
Rel. to Nifty	5.4	3.1	(17.0)			



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Exhibit 1: Actuals vs estimates (Q2FY26)

Standalone (Rs mn)	Actual	Estimates (Emkay)		Variation		Comments
				Emkay	Consensus	
Total Revenue	51,815	52,561	52,736	-1%	-2%	Lower crude realization and lower oil production.
Adjusted EBITDA	10,497	22,311	21,470	-53%	-51%	Higher-than-expected other expenses on elevated provisions.
EBITDA Margin (%)	20.3%	42.4%	40.7%	-2219bps	-2045bps	
Adjusted Net Profit	8,259	15,290	16,538	-46%	-50%	Higher other income and lower ETR.

Source: Company, Emkay Research

Exhibit 2: Ouarterly	summarv
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Exhibit 2: Quarterly summary										
Rs mn (Standalone)	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	YoY	QoQ	H1FY25	H1FY26	YoY
Revenue	55,190	52,397	55,189	50,125	51,815	-6%	3%	113,586	101,939	-10%
COGS+OPEX	16,874	17,758	21,550	16,513	28,608	70%	73%	31,194	45,121	45%
Statutory Levies	16,483	13,311	13,798	12,155	12,710	-23%	5%	35,901	24,866	-31%
Survey+Dry Wells	-	-	-	-	-			-	-	
EBITDA	21,832	21,327	19,842	21,456	10,497	-52%	-51%	46,492	31,953	-31%
DD&A	5,036	5,268	4,325	5,315	5,777	15%	9%	9,594	11,092	16%
EBIT	16,796	16,059	15,517	16,142	4,720	-72%	-71%	36,898	20,861	-43%
Finance Charges	2,299	2,442	1,952	1,534	2,603	13%	70%	4,269	4,137	-3%
Other Income	8,556	1,886	6,639	1,761	8,307	-3%	372%	10,174	10,068	-1%
Exceptional Items	-	-	-	-5,393	2,752			-	-2,641	
PBT	23,054	15,503	20,203	10,976	13,176	-43%	20%	42,804	24,151	-44%
Total Tax	4,713	3,285	4,288	2,841	2,736			9,794	5,576	-43%
PAT	18,341	12,218	15,915	8,135	10,440	-43%	28%	33,009	18,575	-44%
Adjusted PAT	18,341	12,218	15,915	12,132	8,259	-55%	-32%	33,009	20,391	-38%
Adjusted EPS (Rs)	11.3	7.5	9.8	7.5	5.1	-55%	-32%	20.3	12.5	-38%
Crude Production (mmt)	0.88	0.87	0.84	0.85	0.85	-3%	-1%	1.75	1.70	-3%
Gas Production (bcm)	0.80	0.83	0.81	0.83	0.80	1%	-3%	1.62	1.63	1%
NB Gross Oil Realisation (USD/bbl)	79.3	73.8	74.5	66.2	68.2	-14%	3%	82.1	67.2	-18%
NB Net Oil Realisation (USD/bbl)	79.3	73.8	74.5	66.2	68.2	-14%	3%	82.1	67.2	-18%
NB Gas Realisation (Rs/scm)	20.6	20.3	20.8	21.1	21.5	5%	2%	20.8	21.3	3%
Net Debt	52,294	101,649	80,919	100,860	88,106	68%	-13%	52,294	88,106	68%
CFS Capex (Cumulative/Annual)	20,829	-	45,151	-	16,358	-21%		20,829	16,358	-21%
NRL Volumes (mmt)	0.68	0.81	0.81	0.80	0.75	10%	-6%	1.45	1.55	7%
NRL Basic GRMs (USD/bbl)	2.3	2.1	9.3	5.0	10.6	369%	110%	4.5	7.7	73%
NRL Reported EBITDA	3,989	6,567	10,022	7,857	9,883	148%	26%	11,325	17,740	57%
NRL Reported PAT	1,751	3,854	6,168	4,882	7,248	314%	48%	6,056	12,131	100%

Source: Company, Emkay Research; Note: Adjusted PAT may not fully match the annual tables due to a different adjustment method in the Emkay detailed annual model

This report is intended for Team White Marque Solutions(team.emkay@whitemarquesolutior

Concall Highlights

- Oil India's H1FY26 crude oil production was disrupted by external factors in the northeast, with an unplanned LPG plant shutdown in Q1, while Q2FY26 saw an economic blockade by an ethnic group demanding ST status, which led to restricted movement and forced closure of several wells. The company was on track for production of 10,000mt/d (9,720mt/d at FY25-end); however, production dropped to a low of ~8,100mt/d. Since then, operations have stabilized, and production ramped back to 9,720mt/d toward end-Sep-25 and is currently at 9,600mt/d, which extrapolates annual oil production of 3.5–3.55mmt. The episode impacted 10-11 wells, though OIL has activated other wells, drilled additional ones, and normalized production.
- OIL's Q2FY26 revenue was impacted by an 18% YoY decline in crude oil's realization, while EBITDA and PAT were further affected by provisioning and write-offs. Employee expenses increased during the quarter as gratuity entitlement was raised from 0.2mn to 0.25mn as DA increased to 51.3% (more than 50%), resulting in Rs60mn higher employee cost; the remaining increase reflects normal salary escalation.
- Other expenses were elevated in Q2 due to Rs7.2bn of provisioning for Vijayapuram-2 (well) drilled in the Andaman basin. In Q1, Rs7bn was provided for two blocks—Bangladesh and Gabon. No major further provisioning or write-offs are expected from these blocks, as OIL has decided to exit Gabon with only minor additional closure-related costs, while Bangladesh is now closed and exited. Final write-off is likely by FY26-end for these two.
- The Andaman exploration program gave positive results, with hydrocarbon/gas occurrence. OIL drilled two wells—Vijayapuram-1 and Vijayapuram-2—and is currently drilling a third exploratory well, targeting a total of four wells (including one in Andaman West). The company also plans to appraise Vijayapuram-1 and conduct supplementary seismic studies over the next 3–4 months to determine the extent of hydrocarbon. Postappraisal, a forward development strategy will be drawn up, with plans for additional drilling. Andaman is a shallow-water block and the rig's daily operating rate is ~Rs20mn.
- Andaman is not yet classified as a discovery, as only hydrocarbon traces have been identified, and further assessment is required. Costs are capitalized only upon establishing a discovery; therefore, expenditure on well 3 and appraisal activities may be provided for going forward, but classification as a discovery would be decided only post appraisal and testing. Provisioning and write-offs are accounting treatments based on assessment: if a well underperforms relative to expectations, it is provided for; if it is certain that there is no discovery and all activity ceases, the well is written off. Capitalization occurs only once a discovery is confirmed, and its volumes and economic viability are evaluated. Exploratory wells can be written off, and provisions can be reversed. Vijayapuram-2 was provided as it does not seem commercial.
- The decline in H1 production will weigh on FY26 guidance, as crude oil output for one month was ~9,000mt/d vs ~10,000mt/d planned. The company is implementing new techniques and strategies to ramp up production. Disruptions affected both oil and gas output; therefore, FY26 gas production is also expected to be slightly below the earlier guidance but above or in line with FY25 levels.
- The revised oil production guidance for FY26 is 3.55mmt (from 3.776mmt earlier), while FY27/28 is likely to see ~3.75/4.0mmt vs official guidance of 3.798/3.98mmt. Gas production guidance for FY26/27/28 is 3.6/3.8/4.6bcm. Gas ramp-up depends on demand, and gas production's ramp-up will be based on a gradual ramp-up of NRL's consumption (currently, ~0.92mmscmd; will rise to 3mmscmd post-expansion). OIL had drilled 18 new wells in Q2, achieving 100% of its drilling target, with 32 wells drilled in H1FY26 (up 28% YoY).
- NRL's expansion remains on schedule, with pre-commissioning activities underway for primary units (CDU/VDU) and DHDT (95% complete). The project is on track for commissioning from Dec-25 wrt primary units when the first crude-in is expected, after which the refinery will gradually ramp up, with stabilization anticipated over 2–3 quarters, given the complexity. The full impact of the expanded capacity will be visible from Q2FY27, with a rapid ramp-up expected after Jun/Jul-26.

- NRL had no shutdown in Q2FY26. Since NRL depends on OIL for crude supply and OIL's production dipped during the quarter, NRL's throughput was lower. From Q3, NRL has accelerated crude sourcing, including an imported parcel expected in Q3, which will support throughput recovery. The refinery undertook a short safety-related shutdown in Q3, and no further shutdowns are planned in FY26 (FY27 will see one). Utilization should be +100% ahead.
- NRL has identified over 100 crude varieties, selecting feedstock based on economic attractiveness, subject to sanctions' compliance. The company may be unable to import Russian crude due to prevailing sanctions but will decide on it when the time comes. NRL's Q2FY26 GRMs stood at USD10.56/bbl, including USD0.44/bbl of inventory impact, while total debt at Q2FY26-end was Rs177.99bn.
- OIL's mid-stream projects are progressing well. The Numaligarh-Siliguri product pipeline was mechanically completed on 12-Oct, raising capacity from 1.77mmtpa to 5.5mmtpa. The DNPL pipeline's capacity expansion is mechanically complete, and OIL is now working toward PNGRB's approval and authorization. The pipeline will need to be connected to the existing line, requiring a ~7-day supply disruption. All activities are on track for commissioning from Apr-26, when NRL will also ramp up.
- FY26 capex target was Rs70bn, of which Rs19.27/17.0/6.5/22.84bn would be in exploration/development/seismic/PPE. 70–75% was incurred in H1 at Rs55.6bn, including Rs5.5bn of equity contribution to NRL. Actual FY26 capex would exceed the Rs70bn budget, in line with historical trends of overshooting. The Rs55.61bn spend includes Rs12.8bn on capital equipment, Rs22.84bn on E&D, Rs5.3bn on survey work, Rs3.4bn on overseas assets, and Rs11.2bn of total equity infusion.
- OIL is actively engaging with major global oil and gas companies. It has a service agreement with TotalEnergies and is leveraging this partnership for well design and exploration planning, besides discussions at an advanced stage, to involve them as technical partners for strategic traps and future deep-water exploration blocks and expanding the scope of service. The company is also reaching out to Woodside Energy to collaborate for technical expertise.
- The 2G bio-ethanol plant was inaugurated by PM Modi in Sep-25. It is India's first bamboo-based bio-ethanol plant. Additionally, Assam Petrochemical (JV) commissioned a 200tpd Formaldehyde plant during the quarter in Bongaigaon, Assam.
- Russian dividend repatriation remains restricted due to Singapore holdcos. The company is evaluating possible mechanisms to repatriate earnings, with some positive developments expected in FY27. Dividend received from TAAS stands at USD474mn against an investment of USD436mn over 8 years, while Vankorneft has generated USD498mn in dividends against a USD598mn investment. OIL holds a 4% stake in Area-1, Mozambique, and the partners have agreed to lift the force majeure there.

This report is intended for Team White Marque Solutions (team emkay@whitemarquesolution

Exhibit 3: Change in assumptions

	FY26E		FY27E			FY28E			
	Previous	Revised	Variance	Previous	Revised	Variance	Previous	Revised	Variance
Brent (USD/bbl)	70.0	66.5	-5%	70.0	65.0	-7%	70.0	65.0	-7%
USD/Rs	87.0	87.7	1%	87.0	89.0	2%	87.0	89.0	2%
Net Oil Realization (USD/bbl)	67.4	64.0	-5%	67.5	63.0	-7%	67.6	63.1	-7%
Gas Realization (Rs/scm)	22.4	21.4	-4%	23.4	22.0	-6%	23.7	22.3	-6%
Crude Oil Production (mmt)	3.5	3.4	-2%	3.6	3.6	0%	3.6	3.7	1%
Natural Gas Production (bcm)	3.3	3.3	-1%	3.7	3.7	1%	3.9	4.0	2%
Total Production Growth	2.2%	0.7%	-151bps	5.9%	7.9%	202bps	4.5%	5.5%	101bps
NRL Throughput (mmt)	3.0	3.1	2%	5.4	5.4	0%	7.2	7.2	0%
NRL Book GRM (USD/bbl)	25.5	28.5	12%	25.4	27.2	7%	22.8	24.4	7%

Source: Company, Emkay Research

Exhibit 4: Change in estimates

Consolidated (Rs mn)	FY26E		FY27E			FY28E			
	Previous	Revised	Variance	Previous	Revised	Variance	Previous	Revised	Variance
Revenue	312,973	299,327	-4%	473,608	444,454	-6%	612,232	576,876	-6%
EBITDA	126,291	112,403	-11%	153,224	150,919	-2%	175,076	175,668	0%
EBITDA margin	40.4%	37.6%	-280bps	32.4%	34.0%	160ps	28.6%	30.5%	186bps
APAT	78,520	74,078	-6%	82,554	76,505	-7%	86,562	82,555	-5%
Adj EPS (Rs)	48.3	45.5	-6%	50.8	47.0	-7%	53.2	50.8	-5%

Source: Company, Emkay Research

Exhibit 5: Oil Ingia - Stangaione DCF-baseg valuation	Exhibit 5:	Oil India -	Standalone DCF-based	valuation
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Assumptions		Standalone	(Rs mn)
Risk Free Rate	7.0%	NPV Of FCF (Sep-27E to Sep-38E)	270,401
Risk Premium	5.3%	Terminal Value	539,513
Beta	0.84	PV Of TV	154,773
Cost Of Equity	11.4%	Total Value	425,174
Cost Of Debt	8.5%	Less: Net Debt (Sep-26E)	64,282
Post Tax Cost Of Debt	6.4%	Equity Value	360,892
Average Debt: Equity Ratio	0.1	No Of Shares O/S (mn)	1,627
WACC	11.0%	Fair Value of Oil India S/A (Rs/sh)	222
Terminal Growth Rate	0.0%		

Source: Company, Emkay Research

Exhibit 6: NRL -	Standalone	DCF-based	valuation

Assumptions		Standalone	(Rs mn)
Risk Free Rate	7.0%	NPV Of FCF (Sep-27E to Sep-38E)	389,243
Risk Premium	5.3%	Terminal Value	766,415
Beta	0.843	PV Of TV	246,026
Cost Of Equity	11.4%	Total Value	635,269
Cost Of Debt	8.5%	Less: Net Debt (Sep-26E)	171,775
Post Tax Cost Of Debt	6.4%	NRL's 100% Equity Value	463,494
Average Debt: Equity Ratio	0.4	NRL's Equity Value to OIL	322,731
WACC	9.9%	No Of Shares O/S (mn) - OIL	1,627
Terminal Growth Rate	0.0%	Fair Value of NRL (Rs/sh)	198

Source: Company, Emkay Research

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Exhibit 7: SOTP-based valuation - Sep-26E

Components (Rs mn)	Basis	Sep-27E Equity Value	Value/Sh (Rs)	Comments
Oil India Standalone	DCF	360,892	222	WACC/TvG at 11%/0%
NRL (69.6% Stake)	DCF	322,731	198	WACC/TvG at 10%/0%
Mozambique Upside	DCF	-	-	
Core Business Valuation		683,622	420	
Value of Investments	TP/BV	121,330	75	At 30% HoldCo Discount
Target Price-Fair Value		804,952	495	

Source: Company, Emkay Research

Exhibit 8: Schedule and value of investments (Sep-26E Valuation)

Listed+Unlisted	Туре	Basis of Valuation	TP/CMP (Rs)	Equity Value (Rs bn)	Oil India Stake	Pro-rata Value (Rs bn)	HoldCo Discount	Contr to SOTP (Rs bn)	Per Share Value (Rs)
IOCL	Financial	TP (Emkay)	190	2,683	5.2%	138	30%	97	60
OIL International Pte (Russia) Subsidiary	BV		35	100.0%	35	30%	24	15
Total		_				173		121	75

Source: Company, Emkay Research

Exhibit 9: P/E-based va	luation					
	FY23	FY24	FY25	FY26E	FY27E	FY28E
Consol EPS (Rs)	53.7	48.3	40.3	41.6	47.0	50.8
Target P/E (x)						10.1
TP Sep-26E (Rs)						495

Source: Company, Emkay Research

his report is intended for Team White Marque Solutions(team.emkay@whitemarquesolution'

Oil India: Consolidated Financials and Valuations

Profit & Loss					
Y/E March (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Revenue	363,036	361,638	299,327	444,454	576,876
Revenue growth (%)	(11.5)	(0.4)	(17.2)	48.5	29.8
EBITDA	125,042	112,163	112,403	150,919	175,668
EBITDA growth (%)	(18.0)	(10.3)	0.2	34.3	16.4
Depreciation & Amortization	21,290	23,182	28,453	41,503	49,190
EBIT	103,752	88,981	83,950	109,416	126,478
EBIT growth (%)	(22.0)	(14.2)	(5.7)	30.3	15.6
Other operating income	0	0	0	0	0
Other income	13,429	16,663	22,946	23,416	26,137
Financial expense	9,637	10,693	9,550	22,390	34,361
PBT	107,544	94,951	97,346	110,442	118,254
Extraordinary items	(23,656)	0	8,145	0	0
Taxes	18,655	23,968	23,164	27,831	29,800
Minority interest	(6,454)	(4,887)	(8,248)	(6,105)	(5,898)
Income from JV/Associates	4,571	(587)	0	0	0
Reported PAT	63,351	65,509	74,078	76,505	82,555
PAT growth (%)	(27.4)	3.4	13.1	3.3	7.9
Adjusted PAT	78,560	65,509	67,721	76,505	82,555
Diluted EPS (Rs)	48.3	40.3	41.6	47.0	50.8
Diluted EPS growth (%)	(40.0)	(16.6)	3.4	13.0	7.9
DPS (Rs)	0	0	0	0	0
Dividend payout (%)	0	0	0	0	0
EBITDA margin (%)	34.4	31.0	37.6	34.0	30.5
EBIT margin (%)	28.6	24.6	28.0	24.6	21.9
Effective tax rate (%)	17.3	25.2	23.8	25.2	25.2
NOPLAT (pre-IndAS)	85,755	66,520	63,973	81,843	94,606
Shares outstanding (mn)	1,627	1,627	1,627	1,627	1,627

Source: Company, Emkay Research

Cash flows					
Y/E March (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
PBT (ex-other income)	98,686	77,701	74,400	87,026	92,117
Others (non-cash items)	19,592	34,007	8,145	0	0
Taxes paid	(26,791)	(20,892)	(23,164)	(27,831)	(29,800)
Change in NWC	(6,778)	(2,563)	7,880	(1,418)	9,645
Operating cash flow	109,331	113,320	105,264	121,670	155,513
Capital expenditure	(120,628)	(129,690)	(167,865)	(86,097)	(96,097)
Acquisition of business	0	0	0	0	0
Interest & dividend income	11,195	11,499	21,264	21,023	22,985
Investing cash flow	(126,012)	(135,142)	(152,796)	(71,392)	(94,557)
Equity raised/(repaid)	0	2,398	0	0	0
Debt raised/(repaid)	45,472	52,602	7,407	(22,000)	3,000
Payment of lease liabilities	-	-	-	-	-
Interest paid	(8,619)	(10,112)	(9,550)	(22,390)	(34,361)
Dividend paid (incl tax)	(21,035)	(21,093)	(30,182)	(32,355)	(35,912)
Others	25,643	10,625	52,473	9,996	11,302
Financing cash flow	41,461	34,421	20,148	(66,749)	(55,971)
Net chg in Cash	24,780	12,599	(27,384)	(16,471)	4,986
OCF	109,331	113,320	105,264	121,670	155,513
Adj. OCF (w/o NWC chg.)	116,109	115,883	97,384	123,088	145,868
FCFF	(11,297)	(16,370)	(62,601)	35,572	59,416
FCFE	(9,738)	(15,563)	(50,887)	34,206	48,040
OCF/EBITDA (%)	87.4	101.0	93.6	80.6	88.5
FCFE/PAT (%)	(15.4)	(23.8)	(68.7)	44.7	58.2
FCFF/NOPLAT (%)	(13.2)	(24.6)	(97.9)	43.5	62.8

Source: Company, Emkay Research

Share capital 10,844 16,266 16,266 16,266 16,266 Reserves & Surplus 472,546 481,411 546,646 597,898 652,240 Net worth 483,390 497,677 562,912 614,164 668,506 Minority interests 42,867 49,381 57,629 63,735 69,633 Non-current liab. & prov. 32,000 31,674 303,49 30,851 313,002 Total debt 240,405 306,452 313,860 291,860 294,860 Total liabilities & equity 809,818 902,088 973,046 1,013,933 1,082,302 Net tangible fixed assets 186,622 206,225 231,993 576,734 598,156 Net ROU assets 5,437 5,437 5,437 5,437 5,437 5,437 5,437 12,810 128,301 Goodwill - - - - - - - - - - - - - - - - -<						
Share capital 10,844 16,266 16,266 16,266 16,266 Reserves & Surplus 472,546 481,411 546,646 597,898 652,240 Net worth 483,390 497,677 562,912 614,164 668,506 Minority interests 42,867 49,381 57,629 63,735 69,633 Non-current liab. & prov. 32,000 31,674 30,349 30,851 313,002 Total debt 240,405 306,452 313,860 291,860 294,860 Total liabilities & equity 809,818 902,088 973,046 1,013,933 1,082,302 Net tangible fixed assets 186,622 206,225 231,993 576,734 598,156 Net ROU assets 5,437 5,437 5,437 5,437 5,437 5,437 5,437 12,810 128,301 Goodwill 213,415 320,095 402,963 102,816 128,301 130,816 128,301 130,816 128,301 130,816 128,301 140,816 128,30	Balance Sheet					
Reserves & Surplus 472,546 481,411 546,646 597,898 652,240 Net worth 483,390 497,677 562,912 614,164 668,506 Minority interests 42,867 49,381 57,629 63,735 69,633 Non-current liab. & prov. 32,000 31,674 30,349 30,851 31,302 Total debt 240,405 306,452 313,860 291,860 294,860 Total liabilities & equity 809,818 902,088 973,046 1,013,933 1,082,302 Net tangible fixed assets 186,622 206,225 231,993 576,734 598,156 Net intangible assets 5,437 12,801 128,001 13,415 128,001 128,00	Y/E March (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Net worth 483,390 497,677 562,912 614,164 668,506 Minority interests 42,867 49,381 57,629 63,735 69,633 Non-current liab. & prov. 32,000 31,674 30,349 30,851 31,302 Total debt 240,405 306,452 313,860 291,860 294,860 Total liabilities & equity 809,818 902,088 973,046 1,013,933 1,082,302 Net tangible fixed assets 186,622 206,225 231,993 576,734 598,156 Net intangible assets 5,437 5,437 5,437 5,437 5,437 Net ROU assets - - - - - - Capital WIP 213,415 320,095 402,963 102,816 128,301 Goodwill - - - - - - Cash & equivalents 68,958 78,411 51,027 34,556 54,542 Current assets (ex-cash) 98,433 108,680 86,377 </td <td>Share capital</td> <td>10,844</td> <td>16,266</td> <td>16,266</td> <td>16,266</td> <td>16,266</td>	Share capital	10,844	16,266	16,266	16,266	16,266
Minority interests 42,867 49,381 57,629 63,735 69,633 Non-current liab. & prov. 32,000 31,674 30,349 30,851 31,302 Total debt 240,405 306,452 313,860 291,860 294,860 Total liabilities & equity 809,818 902,088 973,046 1,013,933 1,082,302 Net tangible fixed assets 186,622 206,225 231,993 576,734 598,156 Net intangible assets 5,437	Reserves & Surplus	472,546	481,411	546,646	597,898	652,240
Non-current liab. & prov. 32,000 31,674 30,349 30,851 31,302 Total debt 240,405 306,452 313,860 291,860 294,860 Total liabilities & equity 809,818 902,088 973,046 1,013,933 1,082,302 Net tangible fixed assets 186,622 206,225 231,993 576,734 598,156 Net intangible assets 5,437 5,437 5,437 5,437 5,437 Net ROU assets -<	Net worth	483,390	497,677	562,912	614,164	668,506
Total debt 240,405 306,452 313,860 291,860 294,860 Total liabilities & equity 809,818 902,088 973,046 1,013,933 1,082,302 Net tangible fixed assets 186,622 206,225 231,993 576,734 598,156 Net intangible assets 5,437 5,437 5,437 5,437 5,437 Net ROU assets - - - - - - Capital WIP 213,415 320,095 402,963 102,816 128,301 Goodwill - - - - - - Investments [JW/Associates] 334,912 309,693 315,887 322,205 328,649 Cash & equivalents 68,958 78,411 51,027 34,556 54,542 Current assets (ex-cash) 98,433 108,680 86,377 107,272 125,541 Current Liab. & Prov. 111,711 142,359 129,866 148,016 174,721 NWC (ex-cash) (13,278) (33,680)	Minority interests	42,867	49,381	57,629	63,735	69,633
Total liabilities & equity 809,818 902,088 973,046 1,013,933 1,082,302 Net tangible fixed assets 186,622 206,225 231,993 576,734 598,156 Net intangible assets 5,437 5,437 5,437 5,437 5,437 Net ROU assets - - - - - - Capital WIP 213,415 320,095 402,963 102,816 128,301 Goodwill - - - - - - Investments [JW/Associates] 334,912 309,693 315,887 322,205 328,649 Cash & equivalents 68,958 78,411 51,027 34,556 54,542 Current assets (ex-cash) 98,433 108,680 86,377 107,272 125,541 Current Liab. & Prov. 111,711 142,359 129,866 148,016 174,721 NWC (ex-cash) (13,278) (33,680) (43,489) (40,744) (49,180) Total assets 809,818 902,088<	Non-current liab. & prov.	32,000	31,674	30,349	30,851	31,302
Net tangible fixed assets 186,622 206,225 231,993 576,734 598,156 Net intangible assets 5,437 6 2 -	Total debt	240,405	306,452	313,860	291,860	294,860
Net intangible assets 5,437 6 -	Total liabilities & equity	809,818	902,088	973,046	1,013,933	1,082,302
Net ROU assets -	Net tangible fixed assets	186,622	206,225	231,993	576,734	598,156
Capital WIP 213,415 320,095 402,963 102,816 128,301 Goodwill - - - - - - Investments [JV/Associates] 334,912 309,693 315,887 322,205 328,649 Cash & equivalents 68,958 78,411 51,027 34,556 54,542 Current assets (ex-cash) 98,433 108,680 86,377 107,272 125,541 Current Liab. & Prov. 111,711 142,359 129,866 148,016 174,721 NWC (ex-cash) (13,278) (33,680) (43,489) (40,744) (49,180) Total assets 809,818 902,088 973,046 1,013,933 1,082,302 Net debt 171,448 228,042 262,833 257,304 240,318 Capital employed 809,818 902,088 973,046 1,013,933 1,082,302 Invested capital 178,781 177,983 193,942 541,428 554,414 BVPS (Rs) 297.2 306.0 <td< td=""><td>Net intangible assets</td><td>5,437</td><td>5,437</td><td>5,437</td><td>5,437</td><td>5,437</td></td<>	Net intangible assets	5,437	5,437	5,437	5,437	5,437
Goodwill -<	Net ROU assets	-	-	-	-	-
Investments [JV/Associates] 334,912 309,693 315,887 322,205 328,649 Cash & equivalents 68,958 78,411 51,027 34,556 54,542 Current assets (ex-cash) 98,433 108,680 86,377 107,272 125,541 Current Liab. & Prov. 111,711 142,359 129,866 148,016 174,721 NWC (ex-cash) (13,278) (33,680) (43,489) (40,744) (49,180) Total assets 809,818 902,088 973,046 1,013,933 1,082,302 Net debt 171,448 228,042 262,833 257,304 240,318 Capital employed 809,818 902,088 973,046 1,013,933 1,082,302 Invested capital 178,781 177,983 193,942 541,428 554,414 BVPS (Rs) 297.2 306.0 346.1 377.6 411.0 Net Debt/Equity (x) 0.4 0.5 0.5 0.4 0.4 Net Debt/EBITDA (x) 1.4 2.0 2.3	Capital WIP	213,415	320,095	402,963	102,816	128,301
Cash & equivalents 68,958 78,411 51,027 34,556 54,542 Current assets (ex-cash) 98,433 108,680 86,377 107,272 125,541 Current Liab. & Prov. 111,711 142,359 129,866 148,016 174,721 NWC (ex-cash) (13,278) (33,680) (43,489) (40,744) (49,180) Total assets 809,818 902,088 973,046 1,013,933 1,082,302 Net debt 171,448 228,042 262,833 257,304 240,318 Capital employed 809,818 902,088 973,046 1,013,933 1,082,302 Invested capital 178,781 177,983 193,942 541,428 554,414 BVPS (Rs) 297.2 306.0 346.1 377.6 411.0 Net Debt/Equity (x) 0.4 0.5 0.5 0.4 0.4 Net Debt/EBITDA (x) 1.4 2.0 2.3 1.7 1.4 Interest coverage (x) 12.2 9.9 11.2 5.9 <td>Goodwill</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	Goodwill	-	-	-	-	-
Current assets (ex-cash) 98,433 108,680 86,377 107,272 125,541 Current Liab. & Prov. 111,711 142,359 129,866 148,016 174,721 NWC (ex-cash) (13,278) (33,680) (43,489) (40,744) (49,180) Total assets 809,818 902,088 973,046 1,013,933 1,082,302 Net debt 171,448 228,042 262,833 257,304 240,318 Capital employed 809,818 902,088 973,046 1,013,933 1,082,302 Invested capital 178,781 177,983 193,942 541,428 554,414 BVPS (Rs) 297.2 306.0 346.1 377.6 411.0 Net Debt/Equity (x) 0.4 0.5 0.5 0.4 0.4 Net Debt/EBITDA (x) 1.4 2.0 2.3 1.7 1.4 Interest coverage (x) 12.2 9.9 11.2 5.9 4.4	Investments [JV/Associates]	334,912	309,693	315,887	322,205	328,649
Current Liab. & Prov. 111,711 142,359 129,866 148,016 174,721 NWC (ex-cash) (13,278) (33,680) (43,489) (40,744) (49,180) Total assets 809,818 902,088 973,046 1,013,933 1,082,302 Net debt 171,448 228,042 262,833 257,304 240,318 Capital employed 809,818 902,088 973,046 1,013,933 1,082,302 Invested capital 178,781 177,983 193,942 541,428 554,414 BVPS (Rs) 297.2 306.0 346.1 377.6 411.0 Net Debt/Equity (x) 0.4 0.5 0.5 0.4 0.4 Net Debt/EBITDA (x) 1.4 2.0 2.3 1.7 1.4 Interest coverage (x) 12.2 9.9 11.2 5.9 4.4	Cash & equivalents	68,958	78,411	51,027	34,556	54,542
NWC (ex-cash) (13,278) (33,680) (43,489) (40,744) (49,180) Total assets 809,818 902,088 973,046 1,013,933 1,082,302 Net debt 171,448 228,042 262,833 257,304 240,318 Capital employed 809,818 902,088 973,046 1,013,933 1,082,302 Invested capital 178,781 177,983 193,942 541,428 554,414 BVPS (Rs) 297.2 306.0 346.1 377.6 411.0 Net Debt/Equity (x) 0.4 0.5 0.5 0.4 0.4 Net Debt/EBITDA (x) 1.4 2.0 2.3 1.7 1.4 Interest coverage (x) 12.2 9.9 11.2 5.9 4.4	Current assets (ex-cash)	98,433	108,680	86,377	107,272	125,541
Total assets 809,818 902,088 973,046 1,013,933 1,082,302 Net debt 171,448 228,042 262,833 257,304 240,318 Capital employed 809,818 902,088 973,046 1,013,933 1,082,302 Invested capital 178,781 177,983 193,942 541,428 554,414 BVPS (Rs) 297.2 306.0 346.1 377.6 411.0 Net Debt/Equity (x) 0.4 0.5 0.5 0.4 0.4 Net Debt/EBITDA (x) 1.4 2.0 2.3 1.7 1.4 Interest coverage (x) 12.2 9.9 11.2 5.9 4.4	Current Liab. & Prov.	111,711	142,359	129,866	148,016	174,721
Net debt 171,448 228,042 262,833 257,304 240,318 Capital employed 809,818 902,088 973,046 1,013,933 1,082,302 Invested capital 178,781 177,983 193,942 541,428 554,414 BVPS (Rs) 297.2 306.0 346.1 377.6 411.0 Net Debt/Equity (x) 0.4 0.5 0.5 0.4 0.4 Net Debt/EBITDA (x) 1.4 2.0 2.3 1.7 1.4 Interest coverage (x) 12.2 9.9 11.2 5.9 4.4	NWC (ex-cash)	(13,278)	(33,680)	(43,489)	(40,744)	(49,180)
Capital employed 809,818 902,088 973,046 1,013,933 1,082,302 Invested capital 178,781 177,983 193,942 541,428 554,414 BVPS (Rs) 297.2 306.0 346.1 377.6 411.0 Net Debt/Equity (x) 0.4 0.5 0.5 0.4 0.4 Net Debt/EBITDA (x) 1.4 2.0 2.3 1.7 1.4 Interest coverage (x) 12.2 9.9 11.2 5.9 4.4	Total assets	809,818	902,088	973,046	1,013,933	1,082,302
Invested capital 178,781 177,983 193,942 541,428 554,414 BVPS (Rs) 297.2 306.0 346.1 377.6 411.0 Net Debt/Equity (x) 0.4 0.5 0.5 0.4 0.4 Net Debt/EBITDA (x) 1.4 2.0 2.3 1.7 1.4 Interest coverage (x) 12.2 9.9 11.2 5.9 4.4	Net debt	171,448	228,042	262,833	257,304	240,318
BVPS (Rs) 297.2 306.0 346.1 377.6 411.0 Net Debt/Equity (x) 0.4 0.5 0.5 0.4 0.4 Net Debt/EBITDA (x) 1.4 2.0 2.3 1.7 1.4 Interest coverage (x) 12.2 9.9 11.2 5.9 4.4	Capital employed	809,818	902,088	973,046	1,013,933	1,082,302
Net Debt/Equity (x) 0.4 0.5 0.5 0.4 0.4 Net Debt/EBITDA (x) 1.4 2.0 2.3 1.7 1.4 Interest coverage (x) 12.2 9.9 11.2 5.9 4.4	Invested capital	178,781	177,983	193,942	541,428	554,414
Net Debt/EBITDA (x) 1.4 2.0 2.3 1.7 1.4 Interest coverage (x) 12.2 9.9 11.2 5.9 4.4	BVPS (Rs)	297.2	306.0	346.1	377.6	411.0
Interest coverage (x) 12.2 9.9 11.2 5.9 4.4	Net Debt/Equity (x)	0.4	0.5	0.5	0.4	0.4
	Net Debt/EBITDA (x)	1.4	2.0	2.3	1.7	1.4
RoCE (%) 17.1 13.0 12.0 14.0 15.2	Interest coverage (x)	12.2	9.9	11.2	5.9	4.4
	RoCE (%)	17.1	13.0	12.0	14.0	15.2

Source: Company, Emkay Research

Valuations and key R	atios				
Y/E March	FY24	FY25	FY26E	FY27E	FY28E
P/E (x)	11.2	10.8	9.6	9.3	8.6
P/CE(x)	8.4	8.0	6.9	6.0	5.4
P/B (x)	1.5	1.4	1.3	1.2	1.1
EV/Sales (x)	2.4	2.6	3.2	2.2	1.6
EV/EBITDA (x)	7.0	8.4	8.7	6.4	5.4
EV/EBIT(x)	8.5	10.5	11.6	8.8	7.5
EV/IC (x)	4.9	5.3	5.0	1.8	1.7
FCFF yield (%)	(1.3)	(1.7)	(6.4)	3.7	6.3
FCFE yield (%)	(1.4)	(2.2)	(7.2)	4.8	6.8
Dividend yield (%)	0	0	0	0	0
DuPont-RoE split					
Net profit margin (%)	17.5	18.1	24.7	17.2	14.3
Total asset turnover (x)	0.5	0.4	0.3	0.4	0.6
Assets/Equity (x)	1.7	1.7	1.8	1.7	1.6
RoE (%)	14.6	13.4	14.0	13.0	12.9
DuPont-RoIC					
NOPLAT margin (%)	23.6	18.4	21.4	18.4	16.4
IC turnover (x)	2.0	2.0	1.6	1.2	1.1
RoIC (%)	47.6	37.3	34.4	22.3	17.3
Operating metrics					
Core NWC days	(13.3)	(34.0)	(53.0)	(33.5)	(31.1)
Total NWC days	(13.3)	(34.0)	(53.0)	(33.5)	(31.1)
Fixed asset turnover	1.1	1.0	0.7	0.7	0.6
Opex-to-revenue (%)	65.6	69.0	62.4	66.0	69.5

Source: Company, Emkay Research

This report is intended for Team White Marque Solutions (team emkay@whitemarquesolution

RECOMMENDATION HISTORY - DETAILS

Date	Closing Price (Rs)	TP (Rs)	Rating	Analyst
26-Sep-25	410	495	Buy	Sabri Hazarika
18-Jun-25	470	495	Buy	Sabri Hazarika
29-May-25	444	495	Buy	Sabri Hazarika
23-May-25	426	495	Buy	Sabri Hazarika
08-Feb-25	425	580	Buy	Sabri Hazarika
15-Jan-25	464	665	Buy	Sabri Hazarika
07-Nov-24	525	665	Buy	Sabri Hazarika
18-Oct-24	533	700	Buy	Sabri Hazarika
12-Sep-24	579	700	Buy	Sabri Hazarika
09-Aug-24	644	700	Buy	Sabri Hazarika
28-May-24	435	533	Buy	Sabri Hazarika
21-May-24	443	533	Buy	Sabri Hazarika
15-Feb-24	375	447	Buy	Sabri Hazarika
24-Dec-23	249	297	Buy	Sabri Hazarika
30-Nov-23	203	247	Buy	Sabri Hazarika

Source: Company, Emkay Research

RECOMMENDATION HISTORY - TREND



Source: Company, Bloomberg, Emkay Research

This report is intended for Team White Marque Solutions(team.emkay@whitemarquesolutior

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Ratings	Expected Return within the next 12-18 months.
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ADD	5-15% upside
REDUCE	5% upside to 15% downside
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